

# How To Increase Your Reseller Business Value ASAP

By Jim Kahrs, President











### Today's Agenda

- Importance of an exit strategy?
- The most important consideration.
- How is value determined?
- What is your business worth today?
- How can you build additional value ASAP?
- Your plan going forward.



#### Introduction – Jim Kahrs

#### 29 years of office systems experience

- Sales, operational & executive management experience
- Dealership, manufacturer & consulting levels
- Work with RSPA & POS resellers

#### Prosperity Plus: Founded in 2001

- Real-world tools for improving profit, cash flow & growth.
- Marketing & promotion programs
  - Focus on creating professional presentations
- Mergers, Acquisitions, Succession Planning
  - Involved in over 125 sales/purchases/valuations
  - Value Builder System<sup>™</sup>
- Consulting programs based on industry experience combined with the highly successful Hubbard® Management System



### Why do you need an exit strategy?



- Continuation of the business
- How will employees be cared for?
- How will customers be cared for?
- Keep the legacy you've built alive
- Fund retirement or next phase of life





#### So What's Your Business Worth?

- In most cases it is your single largest asset.
- The business returns you income & profits annually.
- It often provides other perks & benefits
  - Expenses paid through business
  - Tax benefits
  - Family employment
  - Flexibility & free time
  - Sense of purpose



### **Common Misconceptions?**

- The biggest consideration in a business sale is the price paid.
- My business has little value if I'm not making a large profit.
- Selling a business is like selling a house.
- All buyers pay about the same price.
- My business is worth more today than it will be in the future.



#### **How is Value Determined?**



- Adjusted EBITDA over last few years
- Recurring revenues
- Customers/Installed base
- Employees
- Markets covered
- Vendors supported
- Future business potential



#### **How is Value Determined?**



- Valuation Formulas
  - Multiples of EBITDA
  - Multiples of revenue
  - Multiples of systems in field
  - Multiples of recurring revenue
  - Various other models
- The final determination
  - The business is worth what someone is willing to pay you for it.



#### **How Do You Build Value?**

#### **8 Key Drivers of Value**

- Financial Performance
  - Profitability is critical
- 2. Growth Potential
  - Geographic scalability
  - Horizontal scalability
  - Vertical scalability
- 3. Switzerland Structure
  - Don't be too dependent on any suppliers, employees or customers



#### **How Do You Build Value?**

- 4. Valuation Teeter-Totter
  - Create strong cash flow
- 5. Recurring Revenues
  - This is the promise of future revenue
- 6. Create Monopoly Control
  - Avoid commoditization, create a differentiator
- Customer Satisfaction
  - Can you prove how satisfied your customers are?
- 8. Hub & Spoke Structure
  - "You proof" the business

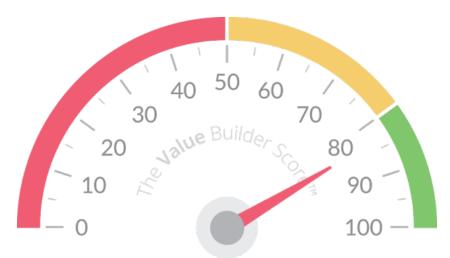


#### What Does a Plan Look Like?

- Begin the process early
- Start with the end in mind
- Focus on the 8 key drivers of value
  - You must have a plan for each
- Avoid the "pay no taxes game"
- Consider corporate entity change



#### Not sure what to do next?



Take the Value Builder Quiz,

See **your** score in each of the 8 Value Drivers.

Available free of charge at our website,

www.prosperityplus.com



# **Questions?**





# Thank You!!

# **Business Solutions**

631-382-7762

www.prosperityplus.com

jkahrs@prosperityplus.com

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